



Advanced Security Intelligence

Pro-active Security

Security Intelligence & Insider Threat Profiling Course

Accra, Ghana

08-12 July 2019

Background

On 08-12 July 2019, the S2 Institute, in conjunction with the Security and Intelligence Network Africa (SINA) will be presenting a five-day, 40-hour Security Intelligence and Insider Threat Profiling Course in Accra, Ghana.

The S2-SINA Security Intelligence and Insider Threat Profiling Course is a 5-day program designed to instruct internal security leadership and intelligence professionals in methods for identifying and assessing covert terrorist and criminal networks and predictive identification of terrorist actions and consequently devise countermeasures. The objective of this course is to prepare intelligence, public and private sector leadership and personnel for assignments that require planning, gathering, and analyzing proactive intelligence in support of law enforcement and domestic national security.

The S2-SINA Security Intelligence and Insider Threat Profiling Course presents a structured approach to intelligence management and analysis through a defined model with steps derived from academic theory and proven practices as may be applied to a wide range of law enforcement and national security functions.

Who Should Attend?

Internal Security and Law Enforcement Leaders, Criminal and Internal Security Intelligence Supervisors, Corporate Security Intelligence Professionals, Intelligence Analysts

Learning Objectives

Students attending the S2-SINA Security Intelligence and Insider Threat Profiling course will acquire the following skills and competencies:

- Understand and apply the principles of the intelligence cycle in designing law enforcement and domestic security strategy.
- Understand the difference between intelligence-led law enforcement versus conventional police investigation and the value of intelligence in strategically fulfilling law enforcement objectives.
- Understand and apply structured analytical techniques: Out of the box thinking, analysis, dealing with personal, organizational and political biases.
- Understand the role of cooperation and sharing of knowledge and intelligence between partner agencies/organizations. (e.g., fusion centers, integration stakeholders, internal & external cooperation, public & private cooperation, etc.)
- Determine intelligence requirements based on the needs of customers and manage the collection of intelligence data to support analysis.
- Analysis of criminal and terrorist networks (i.e., what do networks and cells look like, how to analyze and effectively target networks, etc.)
- Recognize predictive incidents and patterns indicative of terrorist and criminal activity.
- Detect & assess changes in adversary capabilities, vulnerabilities, and probable courses of action.
- Conduct analysis of raw data and production of actionable intelligence.
- Using analytical and verifiable methodologies to conduct intelligence analysis.
- Independently assess intelligence sources of intelligence to determine validity & veracity.
- Analyze current intelligence holdings to identify gaps and subsequent intelligence collection requirements.
- Production and distribution of operational & tactical intelligence products.

Schedule and Course Outline

Monday, 08 July 2019

09:00 – 10:00	Introductions & Course Objectives
10:00 – 10:30	Principles of Intelligence-Led Security and Law Enforcement
10:30 – 10:40	Coffee Break
10:40 – 12:00	Principles of Intelligence-Led Security and Law Enforcement
12:00 – 13:00	Lunch
13:00 – 14:45	Security Vulnerabilities
14:45 – 15:00	Break
15:00 – 16:00	Event Analysis
15:50 – 16:00	Short Break
16:00 – 17:00	Structured Analytical Techniques

Day One Outline:

- Introduction Candidates/Facilitators
- Course Introduction
- OPSEC (Operational Security) some guidelines, practices, mobile, mail etc.
- What is Intel, Information, data, evaluation?
- Failures on collection, failures of analysis, failures to act on analysis.
- Intel Cycles: Collection plan, Requirements, Strategy, Sources, CCIRM.
- Strat, Ops, Tactical Intelligence (General and Law Enforcement)

- **Vulnerabilities:**
 - Operational Vulnerabilities
 - Human Vulnerabilities
 - Technological Vulnerabilities
 - Physical Vulnerabilities
- **Event Analysis**
 - Incident Analysis
 - Crime analysis
 - Temporal analysis
 - Pattern analysis
- **SAT:** Introduction to Structured Analytic Techniques, Models, Bias, Logic, Decomposition.
- **DAY ONE Exercises:** Incident Analysis AB Chemical

Tuesday, 09 July 2019

09:00 – 09:30	Recap and Group Discussion
09:00 – 10:30	Threat Agents and Actors
10:30 – 10:45	Coffee Break
10:45 – 12:00	Threat Mechanisms
12:00 – 13:00	Lunch
13:00 – 14:30	Intelligence Analyst Skills
14:30 – 14:45	Break
14:45 – 16:00	Intelligence Analyst Skills

Day Two Outline:

- Recap Day One/Questions
- **Threat Agents & Threat Actors**
 - Insider Threat (different actors, different mechanisms, social engineering, MICE, behaviors, vulnerabilities, screening etc.)
 - Temporary Insider
 - Organizational, Technical Measures and legal countermeasures (Best Practice)
 - Introduction to Outsider Threats
 - Nation State Collectors
 - Organized Crime
 - Competitors
 - Supply Chain Associates
- **Threat Mechanisms:**
 - Activism
 - Subversion
 - Extremism
 - Terror
 - OC
- **Analyst skills: SAT: Visualization, Networks**
 - Visualization: Thinking, Brainstorming, Concept map, Exercise
 - Traditional VS after 9/11 (ABI)
 - Link charting
 - Event charting
 - Commodity flow charting
 - Activity charting
 - Financial profiling
 - Frequency charting
 - Data correlation
- **SAT: Biases & Logic**

- Hypotheses
- Evaluation of sources and data
- Concept mapping : adversary M.O's

Wednesday, 10 July 2019

09:00 – 09:30	Recap and Group Discussion
09:00 – 10:30	Threat Agents and Actors
10:30 – 10:45	Coffee Break
10:45 – 12:00	Networks and Network Analysis
12:00 – 13:00	Lunch
13:00 – 14:30	Networks and Network Analysis
14:30 – 14:45	Break
14:45 – 16:00	Engagement Strategies and Collection Planning

Day Three Outline:

- Recap Day Two/Questions
- Networks:
 - Social
 - Functional
 - Family
 - Cultural
 - Virtual
 - Specialist
 - Friendly
 - Neutral
 - Hostile
- Network Analysis:
 - Nodes
 - Links
 - Capability, Intent, Influence
 - Link analysis
 - Nodal analysis (key nodes)
 - Network analysis
 - Cells: Ops, Logistical etc.
 - Closeness, Proximity, etc.
- Targeting Networks : Strategic, Ops, Tactical
- Engagement strategies
 - Decision making, Requirements, lanes of attack; drugs, invoices, arrest vs Intel, resourcing, cooperation)
 - Key Questions & Sub Questions
- Intelligence Collection Planning
- Exercises: Miss Veronica

Thursday, 11 July 2019

09:00 – 09:30	Recap and Group Discussion
09:00 – 10:30	Threat Actor Methods of Operation
10:30 – 10:45	Coffee Break
10:45 – 12:00	Threat Actor Methods of Operation
12:00 – 13:00	Lunch
13:00 – 14:30	Threat Actor Methods of Operation
14:30 – 14:45	Break

14:45 – 16:00

Threat Actor Methods of Operation

Day Four Outline:

- Recap/Questions
- Threat Actors
 - Outsider
 - Nation State Collectors (France, US, China)
 - Organized crime
 - Supply chain
 - Competitor
 - Scenario driven
 - Event driven

Friday, 12 July 2019

09:00 – 09:30	Recap and Group Discussion
09:00 – 10:30	Countermeasures/Counterintelligence
10:30 – 10:45	Coffee Break
10:45 – 12:00	Public and Private Cooperation
12:00 – 13:00	Lunch
13:00 – 14:30	Operational Strategy
14:30 – 14:45	Break
14:45 – 16:00	Countermeasures
16:00 – 16:30	Graduation

Day Five Outline:

- Recap & Questions
- Countermeasures/Counterintelligence
- Public private cooperation:
 - Ensuring your investigation is useful to Local Law Enforcement
 - Creating buy in from LE and IC Government Agencies, higher management & decision-makers.
 - Organizational Strategy
 - Counter measures
 - Management tips and practices
- Organizational Strategy:
Implementing the HDS-Course architecture to drive your security operations
- Countermeasures
Strategic
Operational
Tactical

About the Instructors



G.B.W. (Bart) Klootwijk, ATO

S2 Institute instructor Lt. Col. Bart Klootwijk is an independent consultant and trainer in the field of security and intelligence and president of Vigilance B.V. in Eindhoven, Netherlands. Mr. Klootwijk is also the chairman of the examination committee of the European Security &

Intelligence Foundation (ESIF) with focus on Predictive Profiling and intelligence analysis.

Prior to his current position, Mr. Klootwijk was a Lieutenant-Colonel and counterintelligence officer with the Royal Netherlands Air Force and served internationally in multiple NATO led peace-keeping and peace-enforcing missions.

Robert van der Haas, cATO

Robert van der Haas is the president Advanced Security Intelligence (The Hague, Netherlands) and an S2 Institute instructor and consultant of protective intelligence, insider threat profiling, terrorism risk assessment, and change management. Prior to his current position, Mr. van der Haas served a number of positions with the Government of the Netherlands and private corporations in capacities related to intelligence and diplomacy.

Mr. van der Haas is the Head of Intelligence & Counterterrorism working-group for the European Security & Intelligence Foundation (ESIF) and ESIF Chairman of the Examination Committees for Terrorist Profiling, Intelligence Driven Security, and Security Profiling.

Location and Lodging

The venue site is located in central Accra. For security reasons, the specific location of the course and hotel recommendations will be provided to registered attendees after confirmation of enrollment and two weeks prior to the course.

For students who wish to reserve lodging and transportation in advance, an enrollment option is provided below including lodging at a 4-star hotel, meals (breakfast, lunch, dinner), and transportation each day to/from the hotel and the event location.

Enrollment

Standard Tuition: USD \$2,500 *(Group discounts available. Contact us for details.)*

Tuition with Full Board: USD \$3,700 *(Group discounts available. Contact us for details.)*

- Includes:
 - Six nights at a 4-star hotel
 - Check-in date: 07 July 2019 | Check-out date/time: Morning, 13 July 2019.
 - Breakfast, lunch, and dinner
 - Roundtrip transportation to/from the hotel and event venue location each day

To enroll in the S2-SINA Security Intelligence & Insider Threat Profiling Course, use our secure online registration and payment system:

http://www.s2institute.com/content/_pages_advanced/_courses/siitp_accra19.php

Students may also enroll by completing the attached enrollment form and returning it by fax to: +01-727-535-6666.

Questions regarding enrollment may be submitted to the S2 Institute by email:
info@s2institute.com

Use this registration form to enroll in an S2 course as an individual student.

COURSE REGISTRATION FORM Fax (727) 535-6666

S2 Institute Registration, 13777 Belcher Road South, Largo, FL 33771 • Tel. (727) 461-0066 • Fax (727) 535-6666

Email your registration form to ashley@s2institute.com

Course Title	Course Date(s)	Course Tuition
		\$US
		\$US
* All tuition rates and totals in US Dollars.		Total: \$US

Last Name, First Name, Middle Initial		Salutation (Mr., Mrs., etc)	Title	
Organization/Agency		Division or Department		
Mailing Address			City	State
Zip Code	Country	Telephone	Fax	
Email Address		Emergency Contact Name and Phone		

Registration Eligibility NOTE: All registration applicants for restricted classes are subject to identity verification.

1. Are you a U.S. Citizen? _____ If NO, country of citizenship: _____

2. If you are registering for a restricted class, check the box that best describes your eligibility status.

FL "D" License Holder
 FL "G" License Holder
 FL "C" or "CC" License Holder
 Full-Time Security Mgmt Professional
 Cert. Law Enforcement Officer
 U.S. Government Employee
 Human Resources Professional
 Other: _____

Payment Method

Company/Government Purchase Order No.: _____ (Private organizations must call for approval)

Company/Agency Check (Payable to: S2 Institute) (The Institute's Federal Tax ID Number is 59-3480247)

Credit Card (NOTE: Your card will be billed upon receipt and confirmation of enrollment.)

American Express
 Discover
 MasterCard
 Visa
 CARD NUMBER: _____ - _____ - _____ - _____
 Expiration Date (Mo./Yr.): ____/____ CSV# _____ Authorized Signature: _____

INTERNAL USE ONLY	Date Received	Amount Paid	Check No.	Date Entered
	Amount Due	Initials	Notes	

WHEN YOUR REGISTRATION FORM IS PROCESSED, YOU WILL RECEIVE A CONFIRMATION BY E-MAIL.

Use this registration form to enroll in an S2 course as an individual student.

COURSE REGISTRATION FORM Fax (727) 535-6666

S2 Institute Registration, 13777 Belcher Road South, Largo, FL 33771 • Tel. (727) 461-0066 • Fax (727) 535-6666

Email your registration form to ashley@s2institute.com

Course Title	Course Date(s)	Course Tuition
		\$US
		\$US
* All tuition rates and totals in US Dollars.		Total: \$US

Last Name, First Name, Middle Initial		Salutation (Mr., Mrs., etc)		Title	
Organization/Agency			Division or Department		
Mailing Address				City	State
Zip Code	Country	Telephone		Fax	
Email Address			Emergency Contact Name and Phone		

Registration Eligibility

NOTE: All registration applicants for restricted classes are subject to identity verification.

1. Are you a U.S. Citizen? _____ If NO, country of citizenship: _____
2. If you are registering for a restricted class, check the box that best describes your eligibility status.
 - FL "D" License Holder FL "G" License Holder FL "C" or "CC" License Holder Full-Time Security Mgmt Professional
 - Cert. Law Enforcement Officer U.S. Government Employee Human Resources Professional Other: _____

Payment Method

- Company/Government Purchase Order No.: _____ *(Private organizations must call for approval)*
- Company/Agency Check *(Payable to: S2 Institute) (The Institute's Federal Tax ID Number is 59-3480247)*
- Credit Card *(NOTE: Your card will be billed upon receipt and confirmation of enrollment.)*
 - American Express Discover MasterCard Visa CARD NUMBER: _____ - _____ - _____ - _____
 - Expiration Date (Mo./Yr.): ____/____ CSV# _____ Authorized Signature: _____

INTERNAL USE ONLY	Date Received	Amount Paid	Check No.	Date Entered
	Amount Due	Initials	Notes	

WHEN YOUR REGISTRATION FORM IS PROCESSED, YOU WILL RECEIVE A CONFIRMATION BY E-MAIL.